

# Lessons from Evaluation of Implementation of REDD+ Projects Globally

## *key challenges and loopholes to avoid*

### Design and Project Establishment

- ☑ Determine community priorities
- ☑ Mainstream into national mitigation and adaptation strategies
- ☑ Ensure activities are prioritised, well sequenced, and are timely
- ☑ Avoid having too many deliverables
- ☑ Use existing structures and systems to minimise administration
- ☑ Determine how the project can be sustained and replicated



**Final Evaluation Tanzania UN-REDD National Programme:** Officials expressed concerns that the UN agencies largely drove the design process and the consultation process was insufficient, too short and perceived as seeking endorsement of preconceived ideas. This affected the level of institutional commitment and subsequently the ownership of outcomes.

### Project Management and Governance

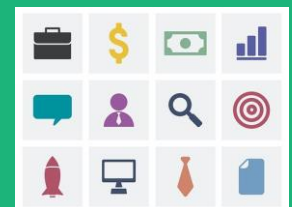
- ☑ Establish governance structures that can make timely decisions
- ☑ Ensure governance bodies can manage risk
- ☑ Develop mechanisms to allow for collaboration and coordination



**Mid-Term Review Tanzania Mainstreaming Sustainable Forest Management in the Miombo Woodlands of Western Tanzania:** The Project Steering Committee (PSC) meets twice a year, but it is understood that it remains difficult to get all appointed members of the PSC and often, only representatives attend the meetings

### Capacity

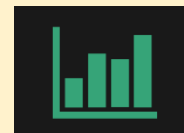
- ☑ Identify capacity needs and priorities and address any gaps
- ☑ Remember that capacity building is not just about training
- ☑ Improve staff recruitment and encourage staff retention



**Final Evaluation Nigeria UN-REDD National Programme:** To increase sustainability, capacity building now needs to go beyond individuals and link the leadership and systems that the individuals concerned are accountable for.

## Financial Management

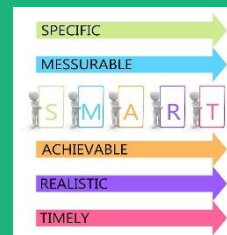
- ☑ Equitable, transparent, participatory and flexible payment channels
- ☑ Improve understanding of procurement requirements
- ☑ Adhere to agreed project work plans and budgets



**Mid-Term Review Lesotho Integrated Watershed Management Project:** *The approach to procurement could be more practical, by sourcing products locally and providing supplier terms and providing conditions that are easily understood*

## Monitoring and Evaluation

- ☑ Processes are adequately funded, communicated and resourced
- ☑ Utilise SMART outcome-based indicators
- ☑ Initiate data access policies and procedures

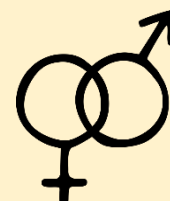


### **Final Evaluation Cambodia UN-REDD National Programme:**

*Development of the national MRV system is complex and requires the government to make critical decisions on forest definition and future ownership or custodianship of the system. More importantly, the components of a MRV system, including the National Forest Inventory, are long-term and require predictable financing*

## Gender

- ☑ Increase the proportion of women on governance boards
- ☑ Undertake a community assessment to determine gender needs
- ☑ Improve monitoring and documentation in relation to gender



**Final Evaluation Uganda UN-REDD National Programme:** *There is feedback that the percentage of women participating in the decision-making in REDD+ remains low and efforts need to be made to increase the overall participation of women.*

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